

TOWNSHIP OF RIDEAU LAKES Economic Development Committee AGENDA

Monday, July 7, 2025, 10:00 a.m. Municipal Office, Chantry

			Pages				
1.	CALL TO ORDER						
2.	ROLL CALL						
3.	ADDI	TIONS/AMENDMENTS TO THE AGENDA					
4.	ADOF	PTION OF THE AGENDA					
5.	DISC	LOSURE OF PECUNIARY INTEREST					
6.	BUSI	NESS ARISING					
	6.1	Publications - Update re Early History Statement: Marie White (For Information)	3 - 7				
7.	MINU	TES	8 - 11				
8.	ACTION LISTING: Marie White, Economic Development and Cultural Heritage Coordinator						
9.	CORRESPONDENCE FOR ACTION/INFORMATION						
	9.1	EDCO Eastern Region Professional Development Event - October 2, 2025					

- 13. REPORT REGARDING CLOSED MEETING
- 14. ADJOURNMENT

Early History of Rideau Lakes

Archaeological evidence shows that Indigenous peoples have continuously lived in the Rideau Lakes area for at least 9,000 years. Indigenous artifacts have been found around all of the lakes in this area.

The Anishinaabe, who were known historically as Algonquins, lived throughout the Frontenac Arch and beyond in the Ottawa Valley. They lived in small family groups, hunting, fishing, and gathering in the forests and lakes of the region and practicing rudimentary horticulture. Their territory was acknowledged by colonial authorities and many of their descendants continue to live in the area.

REVIEW OF DRAFT TEXT FOR TOWNSHIP OF RIDEAU LAKES

A. Location of Township of Rideau Lakes

The Township of Rideau Lakes is located within the County of Leeds and Grenville. It includes the former townships of South Elmsley, South Burgess, Bastard, and North and South Crosby.

The township encompasses many large lakes of the Rideau system including: Otter Lake, Bass Lake, Lower Rideau Lake, Big Rideau Lake, Westport Sand Lake, Crosby Lake, Newboro Lake, Sand Lake, Upper and Lower Beverley Lakes, Mud Lake, Troy Lake, Whitefish Lake, and parts of Opinicon and Wolfe Lakes. The upper Rideau Lake is the summit of the Rideau system dividing the waters that flows to the Ottawa River from the waters that flow to Lake Ontario.

The Township of Rideau Lakes includes several towns and villages including: Newboro, Chaffeys Lock, Elgin, Delta, Jones Falls, Morton, Forfar, Westport, Portland, Crosby, Harlem, Chantry, and Lombardy. Smiths Falls lies just outside of the township boundary. Highway 15 runs through the middle of the Township from Smiths Falls to Morton.

See map

The geomorphology of the Rideau Lakes is dominated by the Frontenac Arch (aka Frontenac Axis), a narrow neck of Precambrian rock that joins the Algonquin Highlands feature of the Canadian Shield to the Adirondack Mountains south of the St. Lawrence River. The Frontenac Arch is a significant wildlife corridor hosting a variety of flora and fauna. It is a unique and important biological and cultural feature designated as a UNESCO Biosphere Reserve, and thus is appropriately referenced in the Township's text.¹

B. Comment on the draft submitted by the Township of Rideau Lakes

B.1 Text Submitted by township of Rideau Lakes

The draft was submitted in two versions.

Version 1:

Archaeological evidence shows that Indigenous peoples have continuously lived in the Rideau Lakes area for over 9,000 years – since the last ice age melted. Artifacts have been found around all of the lakes in this area.

People of two different language groups lived here - the Algonquians and the Iroquoians. The Algonquins are the longest known inhabitants in these lands, and still reside here today. Traditionally they lived throughout the Frontenac Arch and beyond, in small

¹ The location and importance of the Frontenac Arch is well summarized in: https://en.wikipedia.org/wiki/Frontenac_Arch_Biosphere_Reserve

family groups by hunting, fishing & gathering in the forests and lakes. About 1,000 years ago, Iroquoian speaking peoples arrived. They preferred rich farmland, to the east & west of the Frontenac Arch, and lived in large villages of longhouses surrounded by palisades.

Version 2:

Archaeological evidence shows that Indigenous peoples have continuously lived in the Rideau Lakes area for at least 9,000 years. Artifacts have been found around all of the lakes in this area.

People of two different language groups lived here. The Anishinaabe, who spoke Algonquian languages, lived throughout the Frontenac Arch and beyond, in small family groups by hunting, fishing & gathering in the forests and lakes. Iroquoian speaking groups preferred the farmland to the east & west of the Frontenac Arch, and lived in large villages of longhouses.

Two source references were cited in the township's draft:

Archaeological Historical Symposium: October 2-3, 1982, Rideau Ferry, Ontario Archaeological Historical Symposium (1982: Rideau Ferry, Ont.) https://archive.org/details/archaeologicalhi0000arch/page/n5/mode/2up

Paleo-Indian and Archaic Occupations of the Rideau Lakes. G.D. Watson, 1990. Ontario Archeology, 50th Issue. (Journal published by the Ontario Archeology Society) https://ontarioarchaeology.org/resources/publications-2/ontarioarchaeology/ontario-archaeology-1990-1999/ontario-archaeology-0a050-1990/

B.2. Length of Occupation in Versions 1 and 2

The first paragraph for both versions correctly identifies the length of occupation. Version 2 is preference to Version 1 as it avoids explaining the passage of time between the melting of the ice cap, the retreat of the Champlain Sea, and the availability of open land that allowed for occupation of the area.

Recommendation for Draft – Paragraph 1

Thus I would retain the 1st paragraph of version 2 with the addition of the word "Indigenous" to qualify artifacts:

Archaeological evidence shows that Indigenous peoples have continuously lived in the Rideau Lakes area for at least 9,000 years. **Indigenous** artifacts have been found around all of the lakes in this area.

B.3. identity of Indigenous Peoples in Versions 1 and 2

The second paragraph of both versions is problematic. Based on the source articles cited with these drafts, the text refers to both Algonquian and Iroquoian occupancy. This is likely due to the source documents' concentration on palaeo and archaic era occupation without addressing occupation during the later Woodland Period (3000 to 1000 BP) or the more significant evidence of the early contact and historic eras. The archaeological evidence from the early eras (palaeo, archaic and woodland) clearly indicated Indigenous occupation of the area; however, it is difficult to clearly identify and definitively delineate the geographical regions occupied by the predecessors of historic Algonquian or Iroquoian-speakers.

At the time of first contact in the early 1600s, the people who dominated the area were Algonquins. The St. Lawrence Iroquians (aka Laurentian Iroquoians) who Cartier had met a century earlier in 1535-36 were no longer extant along the St. Lawrence or adjacent territory.²

The written historical record identifies the people as Algonquin; while the Haudenosaunee (Mohawk, Oneida, Onondaga, Cayuga, Seneca) occupied land along the St. Lawrence River and in Iroquoia in what is now New York State.

British colonial authorities made peace with the Algonquins in 1760. Significantly, they recognized Algonquin use and occupation of the Ottawa Valley as described in over 65 petitions from Algonquin leaders dating from 1772 to 1897. The acknowledged territory included what is now the Township of Rideau Lakes.

In an 1830 petition, the famous Algonquin, Chief Pierre Louis Constant Pynency (Pinesi), described his family hunting grounds as lying south of the Ottawa River to the height of the Rideau.³ His description would place his family territory in the heart of what is now the Township of Rideau Lakes.

Within a decade, Algonquin Chief Peter Shawanipinessi, who was known in the area since the early 1800s, petitioned for a secure tract of land in Bedford Township, adjacent to the present-day Township of Rideau Lakes. Shawanipinessi's family and followers had used the land around the upper Rideau system and towards the Mississippi River for generations.

Numerous Algonquin families celebrated religious events at churches in Westport and Newboro throughout the 1800s and early 1900s. Descendants of these and other Algonquin families continue to live in the area today.

3

² For a good summary of the scholarly debate regarding the identity and territorial occupation of these early Iroquoians see https://en.wikipedia.org/wiki/St._Lawrence_Iroquoians

³ P. L. Constant Pynency to Sir George Kempt, Administrator of Government to Lower Canada, February 19, 1830. LAC RG 8 Vol. 269 pp 235-236 Reel C-2857

<u>Recommendation for Draft – Paragraph 2</u>

The Anishinaabe, who were known historically as Algonquins, lived throughout the Frontenac Arch and beyond in the Ottawa Valley. They lived in small family groups, hunting, fishing, and gathering in the forests and lakes of the region and practicing rudimentary horticulture. Their territory was acknowledged by colonial authorities and many of their descendants continue to live in the area.

C. Additional sources

Two examples of summaries published by other local groups:

Ken W. Watson, "Indigenous Use of the Rideau Waterway"

Rideau Trail Association, "History of the Trail Area"

The 1830 Pinesi Petition:

1830-02-19 Pynency Petition 1830-02-19 Transcript Pynency Petition (English Translation)

A good overview of Algonquin history and culture Kirby Whiteduck, Algonquin Traditional Culture

Map of Township of Rideau Lakes



TOWNSHIP OF RIDEAU LAKES

Economic Development Committee

Minutes

Monday, June 2, 2025, 10:00 a.m. Municipal Office, Chantry

Members Present: Councillor Linda Carr, Ken Davies, Dudley Hill, Councillor

Deborah Anne Hutchings, Councillor Marcia Maxwell, Councillor

Paula Banks, Councillor Sue Dunfield

Members Absent: Mayor Arie Hoogenboom, Councillor Ron Pollard

Staff Present: Shellee Fournier, CAO, Marie White, Economic Development

and Cultural Heritage Coordinator

CALL TO ORDER

Chair Maxwell called the meeting to order at 10:00 a.m.

ROLL CALL

Regrets from Mayor Arie Hoogenboom and Councillor Ron Pollard.

ADDITIONS/AMENDMENTS TO THE AGENDA

The Chair called for any additions or amendments to the agenda. None were heard.

ADOPTION OF THE AGENDA

RECOMMENDATION # ECD 2025-27

Moved by Councillor Carr Seconded by Councillor Hutchings

Be it resolved that the Economic Development Committee adopt the Agenda as presented.

Carried

ECD Minutes, June 2, 2025 p. 2

DISCLOSURE OF PECUNIARY INTEREST

Chair Maxwell asked if anyone had a pecuniary interest and none were declared.

BUSINESS ARISING

Rideau Lakes Business Listing: Marie White (For Information)

It was noted that a new Handyman service has opened in Newboro, formerly the Village Corner Cafe.

<u>Village Renewal Projects: Marie White (For Discussion)</u>

The four options outlined in staff report ECD 2025-06 regarding Village Renewal Projects were discussed. Option 4 was selected.

RECOMMENDATION # ECD 2025-28

Moved by Councillor Paula Banks Seconded by Councillor Sue Dunfield

Be it resolved that the Economic Development Committee recommends to Council to move forward with Option #4 (First Impressions Community Exchange Program) for consideration as part of the 2026 Budget Process.

Carried

<u>Publications - Rideau Lakes Experience Guide "Heritage Spaces and Picnic Places"</u> (For Information)

The revised guide content was formatted and circulated as part of the agenda package. It went to press on May 21. Delivery of 3,000 copies are expected in mid- June for distribution.

MINUTES

The minutes of the May 5, 2025 Economic Development Committee Meeting were distributed to the Committee as part of the agenda package. Chair Maxwell asked for any errors, omissions or questions.

RECOMMENDATION # ECD 2025-29

Moved by Ken Davies Seconded by Dudley Hill

Be it resolved that this Committee approve the Economic Development Committee Meeting minutes of May 5, 2025 as presented.

Carried

<u>ACTION LISTING: Marie White, Economic Development and Cultural Heritage</u> Coordinator (For Information)

Staff provided an update on Economic Development Action items.

NEW BUSINESS

Committee Roundtable

Public Representative Ken Davies:

- Announcements about Small Halls Festival communicate to businesses that events are happening
- Morton is hosting an all Candidates Meeting for the Bi- Election on Friday, June 13
- Attended the Seeley's Bay Fire Station opening
- Participated in the Trade Impact Communities Programming Survey from the County - will the results be shared
- George Morton Park Sign installed

Councillor Dunfield

Claire Jacobs Art Gallery property in Portland is for sale

Councillor Paula Banks

- Big Rideau Boat Rentals is no longer in business
- Portland Family Restaurant re-opened after renovations

Public Representative Dudley Hill:

 Attracting large corporations to the area can have unintended consequences, impacting the smaller service providers

CORRESPONDENCE FOR ACTION/INFORMATION

<u>Letter from Newboro and Area Heritage Society (For Discussion)</u>

The Newboro and Area Heritage Society is interested in advancing the Newboro Cut proposal (by Dudley Hill) that was previously circulated to this committee and a special meeting with Parks Canada took place in February to discuss next steps. Parks Canada staff indicated that they are open to proposals and that they require community support and funding to move ahead. This letter will also go to MHAC regarding the heritage interpretation.

- A canal-side walking path, linking waterfront docking areas to Main Street businesses;
- Footbridge improvements that honour our heritage while enabling greater pedestrian access:

ECD Minutes, June 2, 2025 p. 4

- Restoration of the Sappers and Miners encampment as a living history experience;
- Public-private partnerships that create tourism infrastructure while maintaining public access and environmental sensitivity.

A letter of support from the Township may be provided.

RECOMMENDATION # ECD 2025-30

Moved by Dudley Hill Seconded by Councillor Carr

Be it resolved that the Economic Development Committee recommends to Council that the Township of Rideau Lakes support in principle the proposal by the Newboro and Area Heritage Society to "Advancing Newboro's Canalfront Potential - A Vision Rooted in Heritage and Opportunity" that outlines the following:

- A canal-side walking path, linking waterfront docking areas to Main Street businesses;
- Footbridge improvements that honour our heritage while enabling greater pedestrian access:
- Restoration of the Sappers and Miners encampment as a living history experience;
- Public-private partnerships that create tourism infrastructure while maintaining public access and environmental sensitivity.

and FURTHER that Correspondence Item 10.1 be provided to the Rideau Lakes Municipal Heritage Advisory Committee and the Royal Sappers and Miners Cemetery Committee.

Carried

QUESTIONS FROM THE PUBLIC

None.

<u>ADJOURNMENT</u>

The Economic Development Committee adjourned meeting at 11:26 a.m.						
Marcia Maxwell, Chair	Marie White, Secretary					

PROJECT/ GOAL	DETAILS	ASSIGNED	BUDGET	STATUS					
	2025 Economic Development Programs and Projects (Listed as they appear on the Budget)								
Business Recognition Program	Coordinate and advertise the annual program and recognition event. Review of Business Directory by Economic Development Committee and Council. Priority #3 - Community Revitalization.	Marie White, Ec Dev Committee, Council	(expenses offset by revenues)	Complete. The 2025 Rideau Lakes Business Recognition Program is in development. Nominations will close on March 7, 2025. The Business Awards Breakfast was held at the Elgin Lions Community Hall from 8 a.m. to 10 a.m. on Wednesday, April 16, 2025. The venue and catering was booked accordingly. Award categories were reviewed and the criteria revised. Nomination Forms and webpage were updated to reflect the revised award category, "New Business Award" for businesses between 1 and 3 years old. Partnership letters were issued in December, and all three sponsors have confirmed 2025 support of the program. Save the date memos were sent to the MP, MPP, Warden, Mayor, Council and Committee. Information was published in the Tax Newsletter and in the Leeds Grenville eNews. Nominations opened Friday, February 7, 2025. The judges panel this year consisted of former Mayor Ron Holman, Cindy James from the Small Business Advisory Centre (Provincial partner) and Amber Coville from Valley Heartland (Federal partner). Previous winners in all three categories were invited to present awards to new recipients (ECD 2025-08). Thirty-one businesses were nominated. Over 90 people attended the Business Breakfast. The winners were announced at the event, and through a media release, eNews, on the website and Facebook page. Name plates for the wall plaque in the lobby are installed. Remaining certificates for nominees that were unable to attend the event are being mailed. An ad was published in the April 22 edition of the Review Mirror to congratulate the winners and thank our sponsors.					
	Planning for 2026 (October)			As per February 2025 ECD meeting: Review Award Categories; Consider Long Standing Business award/recognition; Discuss the concept of a trophy to be passed on from one year to another. Suggestions for 2026 include: Add a People's Choice award to be selected as a result of online voting. Judges recommend, in order to reduce duplicate nominations, that the Business of the Year award criteria be changed to 5 years and over, to set it apart from the New Business Award, which is for businesses between 1 and 3 years old. The age and size of the business will determine which award category. In addition, scoring criteria should include one unique factor for each category.					

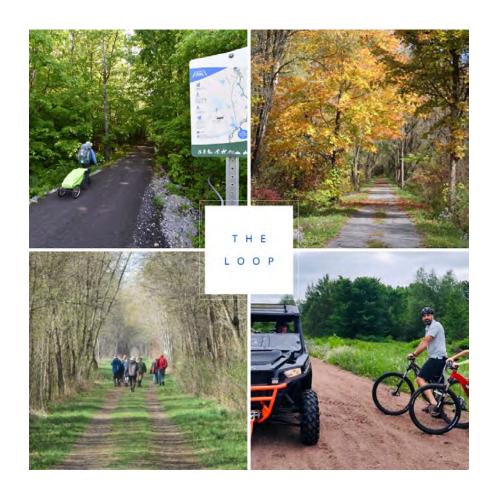
Publications	Rideau Lakes Heritage Road Map. MHAC and ECD to continue to work together to produce and distribute the Rideau Lakes Map including all roads, village maps and heritage landmarks/points of interest. Priority #4 - Focused Sector Development.	Marie White, Ec Dev Committee, MHAC	cost-shared with MHAC)	Complete. In 2025, a quantity of 5,000 Road Maps were printed for distribution in May, to align with the opening of seasonal attractions. Corrections and edits from the public can be received at any time throughout the year. Digital maps are corrected as needed, and the printed map is revised each year. Draft content was revised and approved by MHAC at the January meeting. Approx. 20 Private Road names were updated in the 2025 edition. Content was approved by ECD in February. A new section on Early History is in development. Consulting agencies were contacted. Specifically: Algonquins of Ontario - Consultation Office; Metis Nation of Ontario - Lands, Resources and Consultations Branch; Mohawk Council of Akwesasne - Acting Director of Technical Services; Mohawks of the Bay of Quinte - Land Officer; Algonquins of Pikwakanagan First Nation, Program Manager, Lands, Estates, Membership. Responses were received from Algonquins of Ontario and Metis Nation of Ontario. A paid consultant was enlisted to develop the Early History statement. The final 2025 map went into production on April 23 and the searchable PDF has been uploaded to the website. The new 2025 map was published and distributed in May. Additional distribution will took place in June (seasonal Ontario Travel Centres requested shipments after June 1, 2025).
	Rideau Lakes Experience Guide. In partnership with MHAC, update the Rideau Lakes Business and Heritage Tour(s) for each Village. Priority #4 - Focused Sector Development.			Complete. The 2025 edition of the guide will be printed in a quantity of 3,000 for distribution in June to align with International Picnic Day. Online versions of each Village Tour are published under "Trip Ideas." have been updated. Approximately 4 copies remain in stock. Printing quotes were received. The page count was reduced to 16 + cover for cost effectiveness. Revised content was reviewed by ECD on April 7 and by MHAC on April 17th. The 2025 guide went into production on May 21. Distribution of the Guide took place between June 9 and 19th.
	Continue to follow through with actions identified in Marketing Strategy and Branding Guidelines (Marketing General). Promotion, map and guide distribution fees, advertising, business visits, and partnerships that advance Economic Development Goals. Priority #5 - Business and Workforce Development.	Marie White		Ongoing. Content submitted to Southeastern Ontario (RTO9) for upcoming regional promotions. 1000 Islands Rideau Waterways (DMO) has been copied on submissions. Staff attend quarterly meetings of the Business Support Working Group organized by Leeds Grenville Economic Development. Together with Leeds Grenville Economic Development, businesses including the Portland Family Restaurant, Rideau Lakes Budling Centre and Everline Coatings have received a consultation visit in 2025. Met with LeBoat Marketing team in April, and as a follow up our Harbourmaster met with their Operations Manager on May 13. Suggested improvements to Harbour facilities include Wi-Fi access, additional electrical outlets, water fill stations, additional docking, signs or flags to guide boats into the public dock area from the water (especially where private docks are adjacent), public washrooms with showers, improved welcome signs and wayfinding signs into village from Harbour, including local business indicators (i.e. Canoe and Kayak rentals), add interpretive panels (i.e. turtle nesting area), BBQ or fire pits, waste receptacles, and pump out services if possible.
	Photographer/Videographer: Images and Footage to refresh content for both print and online presence.	Marie White		Over 1,000 images are currently in the photo databank. Requests for new images related to Doors Open (Red Brick School) and Community Halls have been noted. Consideration will be given to images needed for the Experience Rideau Lakes Campaign and the Rideau Lakes Website.
	Promotional Items: Lapel pins and canvas bags for welcome packages.	Marie White	\$1,500	

Digital Content Strategy	Implement recommendations of the Digital Content Strategy by TD Graham and Associates. In particular, the Experience Rideau Lakes Campaign. This program supports workforce development, tourism attraction and business development efforts. Priority #5 - Business and Workforce Development.	Marie White, Consultant	Ongoing. The Digital Content Strategy was adopted by Council on December 6, 2021. The resulting Experience Rideau Lakes Campaign including a Facebook Page, Instagram Page and Online Blog (website content/newsletter articles) was launched on January 6, 2022. The 2025 Digital Content Calendar has been developed and is in implementation. Together, campaign results total 1,273,891 people reached (2022-2024). A media release was issued to share the campaign results, and a story was on Kingston Global News and printed in the Review Mirror. Daffodil Days was included in an article by Ottawa Road Trips and posted by 1000 Islands Rideau Waterways. Blog articles are posted each week, advertised on Facebook and Instagram.
Investment Attraction Campaign	Implement recommendations outlined in the Investment Attraction Campaign strategy by TD Graham & Associates. Streamline Operations to excel at serving the business community by enhancing communications. Priority #1 - Investment Attraction.	Marie White, Consultant	Ongoing. The Investment Attraction Campaign strategy document was adopted by Council on December 6, 2021 and the InvestRideauLakes.ca URL was purchased and activated in 2022. In partnership with Leeds Grenville Economic Development, a total of 24 Success Stories are highlighted on the Rideau Lakes website. The Campaign was launched on Friday April 14, 2023, targeted to entrepreneurs in Ontario seeking Quality of Life in their next phase of development, expansion or startup. To follow up with leads generated, a kit folder in both print and online is available which includes an updated Community Profile document, a Planning Application FAQ, Building Permit FAQ, and Waterfront Best Practices Information Sheet. As of November 2023, the Investment Attraction Video is being highlighted online through targeted Google ads, resulting in over 32,140 impressions and 12,647 video views. The Google ad continued from January to May 2024 and 2025, and again from September to December 2024 and 2025. A LinkedIn Profile for the Township was activated in 2024, featuring the Investment Attraction Video. The Community Profile document and video were approved and published in 2024. The community profile video was launched at the Business Breakfast and a media release was issued. A social media policy is in development. Nomination of the Investment Attraction video was successful and Rideau Lakes is the recipient of the 2024 EDAC Marketing Canada award, and recognized as a contender for the EDAC Cup. The Investment Attraction campaign project was nominated for the EDCO Awards of Excellence. Thirteen (13) success stories are in development for 2025 (Business Recognition Program Award Winners). Reports acquired from OMAFRA regarding top industries in Rideau Lakes (as reported in February). A media release announcing the 2024 EDAC Cup Contender award was released following a group photo taken at the Business Breakfast in April 2025. This announcement was shared in the eNews, on Facebook, and the Rideau Lakes website. The group photo was
Investment Attraction	Increase number and diversity of businesses. Working with businesses to explore expansion in Rideau Lakes. Fill vacant and underutilized buildings. Priority #1 - Investment Attraction.	Marie White, Facilities and Parks Staff	Ongoing. Wills Transfer is looking to expand services and undergoing certification processes to warehouse food, beverage and pharma. Working with new businesses and existing businesses to explore expansion in Rideau Lakes. Options for demolition of the Delta Maple Syrup Factory building being explored by Facilities staff. Surplus properties were identified and listed for sale. The Portland Grocery listing was highlighted in the Leeds Grenville eNews. Actively maintaining Business Directory. Investment Ready Properties page updated and shared with Leeds Grenville.

Strategic Projects	Outlined in the Economic Development Action Plan 2023- 2026		\$15,000 Complete. \$500 committed to the "Spring into Rideau" initiative from Strategic Projects (ECD 2024-63). Signs were ordered for Spring into Rideau on April 23, 2025.
	Continue to identify opportunities for Broadband Projects. Priority #2 - Physical Infrastructure. Improve Connectivity throughout the Township and at municipal buildings.	Marie White, UCLG staff	In progress. To identify next steps for enhanced wi-fi access and upcoming cell coverage projects, partners at the Eastern Ontario Regional Network (EORN) were contacted. The Rideau Lakes webpage, "Internet Connectivity" was updated accordingly, with information about how people can participate in a survey to identify internet service gaps.
	Promote the Rideau Lakes Community Improvement Plan for Villages. Priority #1 - Investment Attraction. Priority #5 - Business and Workforce Development.		In progress. Four approved CIP applications in 2025. CIP grants totalling approximately \$11,693 were approved. [CIP-01-2023 (Legion) for \$2,000; CIP-01-2024 (Stone Manor Studios) for \$5,298; CIP-02-2024 (Poplars Resort) for \$3,999.53; CIP-2025-01 (Sub Zero) for \$396.09]. The CIP projects for \$5,298.00 and \$331.29 have been completed. Two other projects are still pending.
	Village Renewal Projects. Priority #2 - Physical Infrastructure (Active Transportation). Priority #3 - Community Revitalization.	The Eastern Ontario Rail Trail Tourism Loop project (EORTL)	In progress. Rideau Lakes has formally joined the Eastern Ontario Rail Trail Tourism Loop Partnership (EORTL) with a contribution of \$3,000. Partners include Rideau Lakes, Frontenac, Lanark, Leeds & Grenville, Renfrew and the Town of Smiths Falls in an effort to establish a 350-kilometre loop connecting the multi-use trails: the Cataraqui Trail, the K & P Trail and the Ottawa Valley Recreational Trail. Funding applications were successful in 2024 and a trail assessment was conducted in May 2024, as the first phase in a 5-year goal to launch this loop as a world class tourism attraction, aimed to bring cyclists to the area. In phase two, "Trail Towns" will be highlighted. Tourism along the Cataraqui trail will positively impact the communities of Lombardy, Portland, Forfar and Chaffeys Lock. The trail assessment report is in development. Preparations for trail resurfacing, parking areas and experience development projects along the loop should be considered as funding opportunities are announced. Information is posted at: https://ohto.ca/regional-trail-dev-partnership. An updated report Consolidated report of all Village Vision recommendations to date was provided at the October ECD meeting and was included as information on the November 4th Council Agenda. Rideau Lakes has been selected to host the EDCO Eastern Conference in Fall 2025. The application to the Tourism Growth Fund submitted by Leeds Grenville with for a joint initiative related to experience development for the 200th Anniversary of the Rideau Canal was unsuccessful. The EORTL draft Engagement Strategy (next steps) has been circulated to project partners for review and comment. Report ECD 2025-04 (Village Vision Program Summary of Recommendations) proceeded to Council on June 2, 2025 and then circulated to CECs as a status report. Report ECD 2025-06-02 Village Renewal Projects was discussed at the regular committee meeting in June.

		Parks Canada Partnership	A partnership meeting with Parks Canada and NAHS took place on February 11 at Newboro Hall for a discussion with the committee about Parks Canada properties within villages. Takeaways from the meeting are as follows: The Director's Office at Parks Canada will work with their Realty team to provide the Township with a template for unsolicited proposals to guide future submissions; The Director's Office at Parks Canada will inquire with their Realty team about options to deal with the boat house in Newboro that is in disrepair, and this process if successful can guide our collective actions for similar situations in the future; The Director's Office at Parks Canada will ensure that the Royal Visit suggestion for Rideau 200th is included in the upcoming visioning exercise with the Parks Canada Stakeholder Advisory Committee; The Township has been invited to resubmit the Chaffeys trail / pedestrian pathway initiative for consideration (resurfacing of a pedestrian pathway along Marion Dunn Trail in Chaffeys Lock to increase pedestrian safety); The Township of Rideau Lakes is welcome to propose a parking lot plan or design for Newboro on Parks Canada property; The Township may propose a pedestrian pathway as illustrated on the "Newboro Cut" design as a step towards the overall vision (developed by Dudley Hill); that Parks Canada staff are open to participating in passport programs such as Spring Into Rideau by stamping/signing passports at lock stations during the regular operating season. A letter was received from the Newboro and Area Historical Society to advance the "Newboro Cut" project, seeking support in principle for a proposal to Parks Canada regarding a canal-side walking path, linking waterfront docking areas to village businesses. ECD 2025-30 was carried (to be ratified by Council on July 7, 2025).
		Event Signs	In progress. Report ECD 2025-05 was ratified by Council on June 2, 2025. Seven Event Flags were ordered and received. Correspondence to CEC chairs was issued. An event lending form has been created. A second sandwich board and event signs (event, washroom, parking with arrows) have been ordered.
2025 EDCO Conference	Economic Developers Council of Ontario (EDCO) Eastern Conference 2025	EDCO Steering Committee, Marie White, The Opinicon	In progress. The Opinicon has partnered with the Township of Rideau Lakes to host the EDCO conference on Thursday, October 2, 2025 in Chaffeys Lock. An agreement has been signed. EDCO has brought a steering committee together to confirm speakers and formalize agenda details. Sponsorship packages have been sent to Economic Development partners. Leeds Grenville has come on board to provide 10 speaker gift bags and lanyards for attendees. OnTrac Employment Resource Centre has joined on as a Bronze Sponsor with a contribution of \$500. KEYS Employment and Newcomer Services has joined on as a Silver Sponsor with a contribution of \$1,000. Registration is open. A draft agenda has been posted.

				Capital
Rebranding - Sign Replacement	Staff to implement the approved Sign Design and Replacement Strategy. Per 2020 Branding Guidelines approved by Council.	Marie White Leila Stafford Christy Melvin (Corporate Services), Facilities and Parks	S 8 6 0 t 0 C F L	Complete for 2025. Signs to be ordered in 2026 include (1) a second sign for Shillington Park, (2) Seven amenity tag bars for park signs (3) Road Sign and arrow for Sand Lake and Shillington Park (5) a second sign for Newboro Branch. May add facility signs to Red Brick School and Chaffeys Lock Community Hall, to be determined. A sign was ordered and installed "Home of the Old Stone Mill" as a ag bar on the Delta Village signs. A review of signs was completed and some outstanding signs were ordered, totalling approximately 115 signs. Library signs were added to the list, including Newboro Branch, South Elmsley Branch and Portland Branch. Sign quotes were received and signs were ordered. Signs installed in May 2025: (1) Portland Community Hall sign (2-sided), (2) George Morton Park Sign, (3) at Ronald E Holman Municipal Complex, tag bars for the South Elmsley Hall, the Library branch (4) Millstream Park (2-sided), (5) Beverley Centre with 3 tag bars for the Delta Branch of the Library, the Fire Department and the Addictions & Mental Health centre (6) Historic Settlement signs: Briar Hill (near Morton), Esthertown (near Jones Falls), Halladay Quarry (near Elgin). Replacement signs for The Bush and Freeland have been delivered. Remaining signs to be installed include: Gateway signs at Toledo, Rideau Ferry and Morton. [Note: Historic Settlement signs: Fosterville (on Davis Lock Road) has been installed. The last Historic Settlement sign to be installed is Ballentine thear Golf Club Road).]
				Other
Message From the Chair	Messages on the Economic Development Section (Grow) of the Rideau Lakes website, listed under Newsletters on the Rideau Lakes website, and shared through eNews as an Economic Development update.		n/a	



THE EASTERN ONTARIO RAIL TRAIL LOOP ASSESSMENT

Partner Report: Township of Rideau



Presented by:



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Executive Summary

Trail Description:

When complete, the Eastern Ontario Rail Trail Loop (The Loop) will be a 360 km Loop that will include portions of the Cataraqui Trail, the K & P Trail and the Ottawa Valley Recreational Trail (OVRT) and will travel through the counties of Frontenac, Lanark and Renfrew, as well as the towns of Smiths Falls, Carleton Place and the Township of Rideau Lakes. The trail takes trail users through the portions of the Canadian Shield, Frontenac Biosphere Reserve and lush farmlands and woodlands of Eastern Ontario. The entire trail is developed on abandoned rail corridors, and they all extend beyond the borders of The Loop, thus creating strong connections in all directions, therefore opening up the experience to many communities along the trail and outside of The Loop. The various sections of trail are managed by a number of entities, including the Counties of Frontenac, Lanark and Renfrew, as well as the Cataraqui Conservation Authority and the town of Carleton Place.

Overall Assessment:

There is strong potential for The Loop to become a Signature Rail Trail product for Eastern Ontario, despite the fact that there are a number of deficiencies that need to be addressed in order to increase its appeal to a wider variety of trail user groups. Currently, the most immediate potential of the loop can be found in the off-road cycling market which consists of users of mountain bikes, fat bikes, gravel bikes and hybrid bikes. The completed portions of the K&P and OVRT are in very good condition and are suitable for use by mountain bikes and hybrid bikes. The Cataraqui Trail will be better suited for people who have gravel bikes and mountain bikes and practice the concept of bikepacking, however, there will be cyclists that will not be deterred by the condition of the trail regardless of the bike they have. Of the noted cycling user groups, a primary focus for the long term would be on hybrid bike users. They represent a larger share of the off-road cycling market, they typically spend more when they are at their destination, and their expectations of the trail experience are complementary to other trail user groups which could widen the appeal of the loop.

Profile of a cyclist*

54% women and 46% men

61% are between 45 and 64 years old.

41% stayed 3-4 nights during their visit

55% are university graduates and 34% have a family income of more than \$100,000.

58% have stayed in a hotel or hostel

* Véloroute des Bleuets 2019

Market Readiness:

The overall market readiness of The Loop product currently depends on who the market is. For the purpose of this market readiness assessment it will be based on the aspirational goal of developing a product that is marketed to the high-yield hybrid cyclist who typically requires fixed-roof accommodation, access to a diversity of experiences (both on and off the trail), diversity of food options and amenities both on the trail and in the community that cater to cyclists.

Some of the outstanding elements that will need to address include:

- Develop a governance model that supports a long-term collaborative commitment among participating partners. This includes identifying roles and responsibilities of the various partners.
- Develop a consistency standard for the entire trail loop. This standard would apply to:
 - o Trail conditions
 - Regulatory and wayfinding signage
 - o Interpretive program and signage
 - Branding of the loop

There will be some segments that will be market ready before other sections, however, a fully market ready trail product will take time. A 5-year plan (2025-2030) would be a realistic timeline to elevate the entire product that meets the expectations of the cycle tourist.

Completion Status:

The following scale provides an assessment of how close the entire loop is from becoming a Signature Rail Trail for the hybrid bike market. It takes into consideration time, funding requirements and the overall level of market readiness*.



*Note: This scale has been applied to loop in its entirety and specifically to the hybrid bike market. There are certain segments of trail that would score higher and could be marketed to the appropriate off-road cycling market while the aspirational vision of the loop is achieved.

Introduction

When complete the Eastern Ontario Rail Trail Loop (The Loop) will be a 360km looped trail through Lanark, Frontenac and Renfrew Counties and will include portions of the Ottawa Valley Recreation Trail (OVRT), The Cataraqui Trail, K&P Frontenac, K&P Renfrew and The Algonquin Trail (also part of the OVRT). The trail takes trails user through historic communities, fertile farmland, the Frontenac Biosphere Reserve and the Canadian Shield, providing a dynamic natural and cultural landscape that provides tremendous opportunity for interpretation. The trail is also made up of abandoned rail corridors that will also provide a rich tapestry of stories that will enrich trail users experience.

As it currently stands, the 360km Loop would not be considered a signature trail, nor would any of the segments that are complete. Despite the excellent condition of many of the trail sections, the experience needs to be enhanced to meet the expectations of the trail user and there are also sections of trail that will require a considerable amount of work to bring them up to a standard that would be acceptable as a trail tourism product. This document will highlight both the strengths and weaknesses of the Loop and provide recommendations that will lead to the development of a world class signature trail in Eastern Ontario.

The report provides a general overview of the trail conditions, signage, and the readiness of the communities along the trail to cater to the trail tourist. The recommendations outlined will be prioritized and provide trail managers and other key staff with the guidance required to fulfill them.

Trail Tourism Product: A Definition

Trail tourism products have the highest tourism and recreation value offering a variety of experiences such as walking, hiking, cycling, snowmobiling and ATVing. They are major regional tourism attractions and are considered economic revenue generators.

A trail tourism product draws people for reasons as diverse and individual as those who use it. Generally, it is set in a distinctive landscape that reflects a region's most distinguishing characteristics such as views, natural features, culture or heritage. A destination trail is often "themed," and elicits a "WOW" factor.

Trail tourism product encourages ease of continuous movement through a potential system of linear, looped and linked pathways that are primarily separated from traffic. Some trail tourism products will be accessible to all, while others will attract a focused market niche. A trail tourism product has high quality standards for design, maintenance and amenities. It has trained and knowledgeable staff and/or volunteers dedicated to the management and maintenance of the trail and its amenities, who provide good quality tourism services.

Value and Benefits of Trails

Trail Tourism

- People come from outside of the region to use the trail and spend money in the communities
- Trails are enhanced to reflect the cultural, historical and natural significance of the region
- Cyclists tend to spend \$250-\$300/day
- Trails become the "heart" of the community
- Creates more vibrant and aesthetically pleasing communities
- Creates a sense of pride

Economic Impact

- Creates economic growth
- Grows local businesses and creates jobs
- Compounds the trail's economic potential: it turns a simple path into a long-term destination
- Improves infrastructure in rural areas and create active transportation options
- Protects the trail and surrounding nature

Health Benefits

- Active trails and greenways create healthy recreation and transportation opportunities by providing people of all ages with attractive, safe, accessible and low- or no-cost places to cycle, walk, hike, jog or skate
- Trails help people of all ages incorporate exercise into their daily routines by connecting them with places they want or need to go
- Communities that encourage physical activity by making use of the linear corridors can see a significant effect on public health and wellness

Conservation and Environmental Benefits

- Trails help preserve important natural landscapes, provide needed links between fragmented habitats and offer tremendous opportunities for protecting plant and animal species
- They are useful tools for wetland preservation and the improvement of air and water quality
- They allow humans to experience nature with minimal environmental impact

Additional Benefits

- Increased:
 - o Sales tax revenue
 - o Private and public investment
 - o **Employment**
- Increased property assessment

- Improved community aesthetics and atmosphere
- Attract new residents
- Proven method of revitalizing small communities
- Help build a strong sense of community and pride

The Assessment Process

The field assessment process took place over a two-week period from May 20 to May 29th, 2024. The assessment was conducted by vehicle, by bicycle, on foot and ATV. For the majority of the assessment process the assessor was accompanied by the various trail managers, volunteers and tourism/economic development staff. The pre-screening assessment and pre-trip review were conducted in advance of the field assessment. This provided the assessor with a strong understanding of the trail management procedures and allowed a review of any supporting documents that would gain further insight into the work that is currently taking place within the region. It is also important to note that some of these were modified, based on the section of trail being assessed and knowledge gleaned from the trail managers.

- Pre-screening assessment: management plan, risk management protocols, liability insurance, trail manager
- **Pre-trip:** This is an assessment of the elements available for the tourist when they are planning their trip such as: website and how to get there (i.e. accurate information to the designated entry points, signage to locate designated entry points, etc.)
- **Sense of Arrival:** this includes ensuring that the tourists have a clear and defined access point for parking and accessing the trail
- On the Trail: This includes trail signage and trail conditions and maintenance
- **Trail Design:** This includes assessing the trail route and alignment, conservation, safety and interpretation
- **Trail Experience:** This assesses the overall brand/theme of the trail and how it connects with the tourist and the region as well as the natural features of the trail
- **Trail Town Assessment:** Review of basic tourism services, access to communities, package/itinerary development, transportation, washrooms, garbage/waste disposal
 - o **Investment Analysis:** This provides all overall understanding what elements within the trail towns require investment and the priority of the investment, as it relates to ensuring that the "towns" are equipped with the essentials of a creating a memorable experience for the trail user.

General Observations

Strengths

- Buy-in from the respective counties and key communities along the trail
- A significant portion of the Loop is completed
- Well positioned near Ottawa (airport/train) and Kingston (train)
- Supportive ATV Community
- Enthusiastic business community in some communities
- The diversity of the trail provides interest (lean into it!)
- Unlike traditional rail trail experience, where trail users travel in one direction to the
 end of the trail and then return back to their starting point on the same trail, looped
 experience provides trail users with the opportunity to experience a completely unique
 landscape the entirety of The Loop.

Weaknesses

- The condition of the Cataraqui Trail is poor and could not realistically be promoted as a tourism product, particularly for hybrid or road cyclists.
- The Mississippi Valley Conservation Authority's portion of the K&P is in very poor condition.
- Some long stretches of trail lack the WOW factor necessary to capture the interest and imagination of the trail tourist
- Bringing together 3 (4 if the Algonquin Trail is differentiated from the OVRT) different trails with different management plans, signage and approach to working with communities is a challenge
- Roadway connections particularly the connection from the OVRT to Smiths Falls and the Renfrew K&P into Calabogie is a challenge
- ATV use may dissuade non-motorized users coming from away (observations from the Trail Journey)
- The Trail between Sharbot Lake to Calabogie is 72km long and there is limited cell service and no services
- The trail within the Mississippi Valley Conservation Authority jurisdiction will require significant upgrades
- Some sections of land that will be used to the Frontenac K&P have still not been acquired
- Lack of accommodation and poor cell reception on the northern portion of the Frontenac K&P needs to be addressed
- Land-use challenges in Calabogie (recently made aware of this)

Recommendations

Overall Recommendations for the Eastern Ontario Rail Trail Loop

<u>To keep in mind throughout the project:</u> Celebrate SUCCESS -as each new trail is upgraded or developed the story needs to continue to be celebrated publicly.

It is recommended that cyclists should be the target market for this project, based on the assessment of the various trails that will make up The Loop product. Other than a road bike, the trail conditions should be to a standard that a hybrid or cruiser bike can comfortably cycle. There were a number of factors that contributed to this decision, they include:

- The Cataraqui Trail does not allow ATV use on their trail, therefore, there isn't an ATV loop to promote
- Cyclists tend to spend between \$250-\$300/day on multi-day trips
- Developing the trail to a surface appropriate for hybrid cyclists will ensure that the surface is also better able to support people with mobility issues, parents with baby carriages, etc, therefore making it far more accessible for all residents within The Loop region.

Ride Habits & Preferences of Ontario Cyclists

- Road cycling, followed closely by riding off-road trails (paved and unpaved) are preferred types of cycling (same as 2021), followed by gravel cycling, than mountain biking, with a number mentioning fat biking as other preference.
- 52% prefer a daily ride distance of 46km to 99km, 32% who prefer distances between 21km to 45km, on multi-day trips that include cycling.
- Ontario cyclists frequently ride solo, followed by riding with a group (45%), significant other (38%), and one to two friends (37%).
- 49% ride with a cycling club or regularly organized group.

It is important to note, however, that the cost to maintain a trail to this standard requires an annual commitment of maintenance funds. Funding programs for maintenance costs are not readily available, therefore the trail managers must have reliable access for trail maintenance funds. This cannot be an afterthought. Developing a capital funding campaign or business development programs can assist in alleviating the burden on the counties, conservation authorities or towns. The recommendations are listed by priority within each area of topic. Consider breaking the partnership into teams in order to address the various topics (IE. Governance: CAO, Director, Trail Infrastructure: Trail Managers & Product Development: Economic Development, Tourism)

Recommendation A: Governance

The Loop

- 1. Establish a **formal partnership agreement** and identify any other key partners that will need to be at the table (i.e. Carleton Place- they are actively promoting cycling, and they are the trail managers for their section).
- 2. Determine **roles and responsibilities** related to signage, business engagement programs, etc.
- 3. A well-defined **strategy** and a clearly articulated **action plan** will be necessary in order to ensure that there is a clear understanding of the work that is required in order to achieve the aspirational goal of a market ready product.



Cataraqui Trail

Although these recommendations are specific to the Cataraqui Trail, they have a considerable impact on the overall product, therefore they are included in the general recommendations, as well as being reinforced within the individual trail recommendations and action plan. This will be a significant undertaking and will take time, however, in order to bring the entire product to market and a bicycle tourism product (as defined earlier in the document), upgrades to the trail will be necessary by 2030.

Trail management for the Cataraqui Trail must be addressed and new model developed.
 The current model is not sustainable over the long term, and the current budget does very little in terms of upgrading the trail. There are a number of models that could be considered; this could include transferring responsibility to an entirely different entity or

- management agreements could be developed between the municipalities and the Conservation Authority for maintenance and the Conservation Authority would be responsible outside of municipal jurisdictions.
- 2. The Cataraqui Conservation Authority needs to identify a **sustainable funding source(s)**. A couple of options could include leveraging the Friends of the Cataraqui Trail to access funds from foundations (Trans Canada Trail), various levels of government and private donors or a capital campaign could be organized to refurbish the bridges, and naming rights could even be given for the bridges. As part of of a new management model there could also be contribution agreements developed between the Conservation Authority and the communities to provide funding for portions within the management of the Authority, as a recognition of the value of the trail to the communities in its entirety and not simply their portion of the trail.



Recommendation B: Trail Infrastructure

- A signage and amenities plan will need to be developed for The Loop project, consistency will be critical to creating a seamless experience.
- The **K & P Trail** being acquired from the **Mississippi Valley Conservation Authority** must be a **priority** for the 3 counties and ideally be developed in coordination. Not only will this ensure a consistent experience but also could result in cost savings through the use of the same contractors.
- Establish a **trail maintenance fund** to ensure that there is annual source of funds to ensure that the trail is maintained to a cycling standard.
- Cataraqui Trail must be upgraded overtime to a standard similar to the OVRT and the K&P. This can happen overtime; however, it will be very important that trail users are

- made aware of the trail condition and what kind of bike is best suited for this type of experience.
- Consider establishing partnerships that can assist in developing the amenities along the trail. For example, the long stretches where there are limited or no accommodations, a partnership could be developed with Algonquin College, and through the Heritage Carpentry class, they could build bunkies or similar structures that are placed along the trail on private property (to be managed by the landowner). These would need to be reserved in advance through an online registration system similar to one used by Parks Canada.



Recommendation C: Product

Please note that the recommendations are listed based on priority. An infographic with specific timelines will be added to the final report.

- An inventory of "experiences" within a 5km radius should be conducted and cross referenced in relation to access to the trail. It will be important to create experiences that will get trail users off the trail- particularly along sections of the OVRT where there are vast open spaces where you can see down the trails for miles.
- Branding and trail hierarchy will need to be sorted out before a signage plan is
 developed NOTE: trail users can be very attached the identity of their preferred trail -it
 will be important to socialize the concept of the Loop in a respectful manner and ensure
 residents that the trails will not lose their original identity.

- Look for partnership opportunities in communities between Sharbot Lake and
 Calabogie that would be willing to work with the trail manager to potentially create
 space in community centres for overnight stays or working with a local community
 association to prepare bagged lunch opportunities (they would need to be pre-ordered).
 * County of Frontenac is currently looking at amending by-laws to allow private
 landowners to erect infrastructure on their properties to support trail users in these
 remote areas.
- In areas where there is a need to use **road** (particularly Calabogie), there may be an opportunity to **create a shuttle service** that could be pre-booked by cyclists.
- ATV use on the trail may pose a challenge as trail use by cyclists increases –
 communication will be critical.
- Build stronger relationships with the cycling community- this will primarily be a cycling product.
- As part of the relationship building with the cycling community consider starting to socialize the concept of The Loop with small cycling events, particularly in areas where there are two trail segments that are connected (for example: a 3-day cycling event from Carleton Place (OVRT) to Chaffeys Lock (Cataraqui) once the Cataraqui is upgraded. An example that could incorporate the rougher sections of the trail could be like the Paris to Ancaster Race, where rougher routes are sought out.
- Given that the railway unites the entire Loop, it is recommended that from a Loop
 perspective the partnership should lean into the railway theme, however, individual
 trails can continue to develop their own interpretive programs, based on the unique
 aspects of their respective trails. See Appendix C for examples of a branding opportunity
 for a railway theme. This is an example of railway themed interpretive signage created
 for the Confederation Trail. This can not only focus on the railway and trains, but how
 the communities along the trail prospered.
- It would be advisable to set up a **search and rescue plan** for the trail. This would entail working with local search and rescue teams, the OPP and other first responder organizations.
- An inventory of trails and cycling initiatives should be undertaken to better understand
 the landscape of trail and cycling opportunities in Eastern Ontario. In particular, a clear
 understanding of the cycling initiatives such as the Log Drivers Waltz, Cycle MORE,
 Voyageur Cycling Route, etc. This will help to better understand how to differentiate
 The Loop from them. It is important to note that these initiatives are also important
 economic drivers to the region and are not competition for The Loop product.

Individual Trail Condition Assessment

Trail: Cataraqui Trail

Jurisdictional Breakdown:

Frontenac County: 43.5km from Chaffey's Locks to East and Yarker to the West

Township of Rideau Lakes: Approx. 35.5km to Smiths Falls

Smiths Falls: 1 km

The Cataraqui Trail follows the former Canadian National Railway line from Smiths Falls to Strathcona near Napanee. Therefore, the trail has no steep grades of over 5%. The only exceptions to this are at the Opinicon Road (km 59.1) and Colebrook Road (km 87.8) where the railway overpasses were removed and at km 69 where the trail was detoured up the hill around some cottages.

The trail surface is usually the gravel surface of the old railbed. In many places, an additional layer of crushed stone (granular A-5/8 inch minus) has been added. In 2008 and 2009, stone dust surfacing was placed from Hogan Road (km 66.8) to Boyce Island (km 68.2) and from Yarker (km 88.8) to East Street in Newburg (km 98.4). Approximately 30% of the trail has this stone dust surface so a hybrid or mountain bike is the best choice for cycling on the trail. The trail is managed by the Cataraqui Conservation Authority (the 1 km inside of Smiths Falls is managed by the Town) and the Friends of the Cataraqui Trail managed a bench program along the trail.

Entry Points

There are a number of well-marked entry points along the trail, with the addition of the aforementioned parking area, there is adequate parking along this section of the Cataraqui Trail. There was a considerable amount of discussion regarding the addition of other parking areas along the trail, however, for the purposes of the Loop project, more parking is not required. New signage was fabricated recently, including trailhead signage.











On the Trail

Navigation

Built on an abandoned rail-line, the Cataraqui Trail is a relatively easy trail to navigate, although it does have a bit more interest with some winding turns, but these are very slight, and trail users can still see down the trail for long distances. There are signs located at road crossings to indicate that trail users are on the trail.





Trail Conditions

The 2000 Cataraqui Trail Plan outlines the spatial configuration of the trail:

Clearing width: 4.3m Clearing Height: 3.5 m Tread Width: 3.2 km

Tread Surface: various materials: compacted stone fines, gravel and natural terrain.

The assessment of the Cataraqui Trail was not based on whether it followed the original design standards but rather based on the condition and maintenance of the trail. It is, however, worth noting that outside of the sections of the Cataraqui Trail that are built outside of the ROW, they do follow these specifications. The trail is managed by the Cataraqui Conservation Authority and there is also a Friends of the Cataraqui Trail. They have assisssted in maintenance activities (particularly vegetation control), and they have contributed financially to signage, trail surfacing, amenities, among other things. They have just started a bench program to increase amenities and they also support and host events on the trail.

It will come as no surprise that the condition of the Cataraqui Trail is not currently at a standard that it could be promoted as a 3-season product (spring/summer/fall). The condition of the trail varies considerably from Smiths Falls to Harrowsmith. A significant factor impacting the trail condition, is the fact that the Conservation Authority owns and maintains the trail, and they have a number of priorities (including the trail), but have financial constraints. The Conservation Authority is currently looking at different management models where they can work with other partners/municipalities. There will be a recommendation included, based on models in other jurisdictions.

<u>Gates</u>

The Cataraqui Trail prohibits the use of ATV/Side-by-sides on the trail, therefore they have a barrier at access points, to prohibit access. These need to be opened in the winter in order to allow snowmobiling. Most of these are gates and they appear to be effective, however, they are unsightly (common on many trails) and could possibly be painted to embrace the theme of the trail to make them look aesthetically pleasing and to tie into the branding.





<u>Surface</u>

The most significant deficiency of the trail is the inconsistency of the trail surface. To bring this up to a similar standard as the K&P and OVRT it will require a significant investment, and the Cataraqui Conservation Authority does not have the financial capacity to heavily invest in the project, at the moment, as they rely significantly on other funding sources.=. To get a better understanding of the cost to bring it up to a standard appropriate for cycling (it is recommended that on multi-use trails, the surface should be at the standard that is required for the use that requires a higher standard to ensure a quality experience) a complete technical assessment of the trail is required. The Gravel surface is difficult for cyclists and the vegetation on the trail also creates some challenges.



Additional comments regarding the trail design:

- It is also worth nothing (however, I do not have a photo) that the trail coming into Sydenham is built on private property (leased) and runs very closely to the houses and cottages in the area. The trail is much narrower in this area and there is a point along the route where a road intersects with the trail, and it is difficult to determine where the user must go. Better signage is required in this area.
- The Opinicon Road section is quite steep, the likelihood of finding an alternate route is low, therefore it is advisable to ensure that users are aware of this.

Bridges

The bridges appear to be in good condition, however there is some damage by snowmobiles. A recent study noted that in order to bring them all up to a better standard, there is an estimated cost of over \$3 million, however many of these structures are not on the Loop. A solution could be to add runners on the bridge to reduce the damage from the tracks on the snowmobile and groomers. A review of the structures is conducted every two years.





Amenities

Trail users must travel long distances between amenities, as there is very little on the trail. Having adequate amenities, particularly in areas where there is considerable distances between communities will be important for trail tourists. This does not need to be addressed immediately; however, trail users must be made aware of the lack of amenities in order to plan properly.

Benches

Friends of the Cataraqui Trail are exploring a bench that allows them to place benches along the trail. They should be strategic in their placement and be consistent in design. The trail is currently littered with a wide range of styles and the condition of some of them is very poor and are possibly hazards (note the two wooden structures in the photos). The benches on the concrete slab meet AODA standards and something similar should be the standard moving forward.







Washroom Facilities

There are a few outhouses placed along the trail by the Snowmobile Club and are accessible for all trail users. There will need to be more placed in areas where there are long distances between communities, however, this does not need to be a priority. It is also important to note that servicing and cleaning these pose a modest cost and potential logistical challenges.



NOTE: The Conservation Authority recently passed an asset management plan which includes all major infrastructure assets (bridges). They are developing individual asset schedules for their properties as well which will include a detailed inventory of the assets (trail surfaces, signage, amenities) and their condition and the needs to maintain upgrade them depending on the service level that they wish to achieve.

Strengths and Weaknesses

Strengths

- There is an established "Friends of" group.
- Newly developed signage has been installed along the trail.
- The town of Smiths Falls will be developing a new access point along the 1km stretch of trail that they manage.

Weaknesses

- Trail conditions on the vast majority of the trail is rough and difficult for road or hybrid bicycles
- Some sections of trail near Sydenham are on private land and if that land exchanged hands in the future they could be reverted back to private land.
- There is a very haphazard array of benches along the trail and some are in very poor condition.

Trail Town Assessments

Trail Towns: A Definition

A trail town is a community through which a trail passes that **supports** trail users with public services, **promotes** the trail to its residents and visitors and **embraces the trail as a resource to be protected and celebrated**. Trail towns are built on a relationship between a town, the trail and its volunteers.

--Adapted from North Country Trail Association's definition

A Trail Town is...

- Destination along a trail
- Users can enjoy the scenery, services and heritage
- It has character and charm
- It is a safe place
- It can be easily accessed
- It is a friendly place with warm hospitality
- Linked by a long-distance trail
- Users may be passing through town on a day trip, long distance trek or driving to the community

Benefits of the Trail Town Program to the Region

- Increased sales tax revenue
- Increased private and public investment in the towns and adjacent areas
- Improved aesthetics and atmosphere in the towns
- Increased employment
- Opportunity to leverage the economic potential of the Eastern Ontario Rail Trail Loop
- Trail Towns working together multiplies the value and spreads opportunity throughout Eastern Ontario
- Increased awareness by locals of what the region has to offer in activities, eating experiences, sightseeing and accommodations
- Increased property assessments
- Stability for existing businesses
- Growth opportunities for existing businesses
- Opportunity to attract new residents

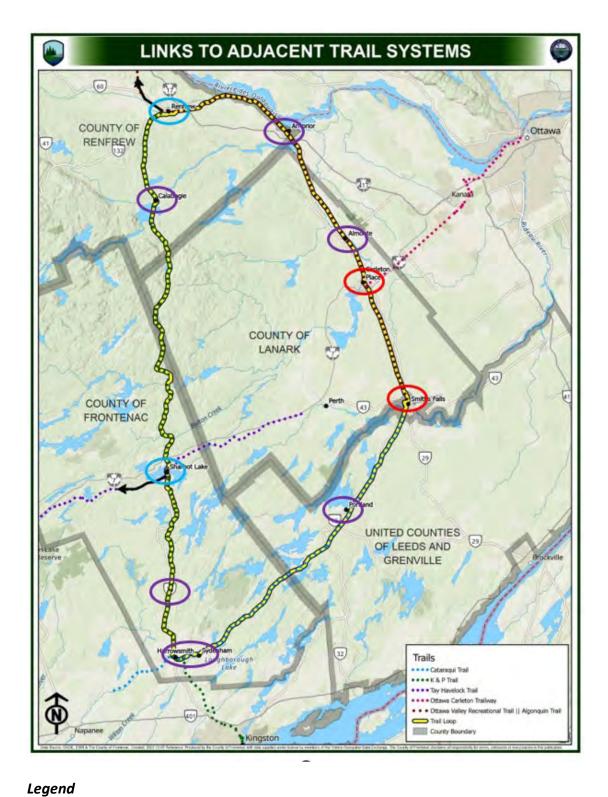
- Proven method of revitalizing small communities
- Increased entrepreneurial opportunities
- Helps build a strong sense of community and pride

Trail Town Breakdown

Primary Hubs: These are the communities along the trail that provide access to the greatest number of amenities and are connected by trail to transportation hubs.

Secondary Hubs: These are communities that have trail access (Tay Havelock and The Algonquin Trail) have a decent number of amenities.

Overnight/Day Trail Towns: These communities don't offer a lot of amenities but are worth visiting and spending time in them.





Trail Town #1: Portland

Portland is a small village located in Rideau Lakes. The trail does not run through the centre of the village; however, it is easily accessible and provides trail users with a place to stop, rest and grab some food to eat. It has traditionally been a boating community and remains so today, as a result there are amenities available for trail users. There is limited accommodation in the region to be a true trail town, however it is an excellent stopping point and has the potential to develop more B&B or Inns to cater to trail users.

Connection to the Village

Trail users can directly access the trail at Station Rd and easily make their way into town. There is a bench and trail sign, but it isn't very clear that this is the access into town. A sign with a list of the services could be placed here as well so that users know what they can get in Portland.





Bicycle-Friendly Businesses

There are currently no certified Bicycle-Friendly businesses in Portland.

Amenities and Service

As noted, the village of Portland does not have a lot of amenities and services, but it does provide adequate services for trail users and trail users can also enjoy spending time along Big Rideau Lake.

Accommodation

There is a bed & breakfast located on Station Street that caters to trail users, there are, however, only two rooms. The Harlem Stonegate B&B is not located directly in the village centre, but could be access, and they are a bicycle friendly business. There is also Len's Cove Marina, and it appears that there are 15 cottages, however, they do require a 1 week stay during peak summer season. Portland is approximately 25km from Smiths Falls, for people only interested in travelling a short distance, this would be a good place for additional accommodation. There is a campground and cabins at Otter Lake, however, these are on the Smiths Falls side of the trail.





Bicycle Shops

There are no bicycle shops in Portland, however, a relationship could be struck with the marina to have some tools and parts available if a trail user requires assistance.

Food & Beverage

There are a few restaurants in the village that would be sufficient for someone travelling through. These include a few pub-style restaurants, pizza place and chip truck in the core village area and there is a café outside of town (with a pharmacy located next door) that would require the trail user to access it by road on Highway 15, or a trail connection could be made from the trail to the restaurant (depending on landownership).







Complimentary Experiences

Portland has some opportunities to extend the stay of the trail tourist in the village. The Portland Hanna Memorial Park or Portland Conservation area are beautiful spots to stop and take a rest or enjoy a picnic lunch. There is a local art gallery, heritage centre and boats can be rented at the Marina for as little as 8 hours. A little further along on the trail is the Forfar Dairy, which is definitely worth a stop.



Bicycle Storage

There is currently no bicycle storage available in town. Racks could be installed in front of the restaurants and a storage locker could be placed at the Station Road access point.

Washrooms

There is a public library located in the village. An agreement could be established where trail users are able to use the washroom.

Strengths & Weaknesses

Strengths

- Portland has a small "business area" and will be easily navigable once signage is erected
- Located on Big Rideau Lake
- Storefront opportunities in the village

Weaknesses

- Access point to the village needs better signage, directing trail users to Station Street
- Navigation through town needs to be improved
- Lack of public washrooms and accommodations

Trail Town #2: Chaffey's Lock

Chaffey's Lock is a cottage and tourist located on an isthmus of land between Indian Lake and Opinicon Lake. The Cataraqui Trail runs just above the village and the historic Iron Bridge can be seen from the village centre. The Rideau Canal National Historic Site, seasonal Lockmaster's House Museum, historic fishing lodges and waterfront resorts harkens of years past and will be a favourite of the trail users.

Access to Town

With the trail located above the village, access needs to be developed in order for trail users to safely access the village. There is a "trailhead" located just past the Iron Bridge (on the south end of the trail), however, there is not a clearly delineated trail to get people into the village, there is only a "goat path" that needs to be fully developed.





Bicycle-Friendly Businesses

The Ontario by Bike database does not indicate that there are any certified businesses in the area, however, in searching for accommodation it appears that there may be at least two: Canalyiew Cottage and Tree Top Glamping Bunkie.

Services and Amenities

The village of Chaffey's Lock does not have a lot of amenities and services, but they are adequate, and it is a must stop along the trail. The aesthetic of the community, the history and, of course, the Lock makes it a perfect stop for trail users.





<u>Accommodation</u>

There are not a lot of places for tourists to stay, but there are cabins as well as some AirBnB rentals. This would be sufficient as a start; however, it would be worth discussing opportunities with the owners of the Opinicon to understand if there are any future plans to open it up as a full-service resort. In a review of camping opportunities on Parks Canada land, it does indicate that the Rideau Canal National Historic Site permits camping at lockstations.





Bicycle Shops

There is no bicycle shop located in Chaffey's Lock, however, Brown's Marina may be able to carry some parts for trail users and a bicycle repair station could also be located in the village.



Food & Beverage

The only restaurant in Chaffey's Lock is the Opinicon, which opens for the season on Mother's Day and closes after Thanksgiving. The Opinicon has a number of restaurants to choose from and there are many people who make the trip from Sydenham to Chaffey's Lock to enjoy their ice cream. It may be possible to work with Brown's Marina General Store to have sandwiches and other items for picnic lunches available for trail users who can then have lunch along the canal.

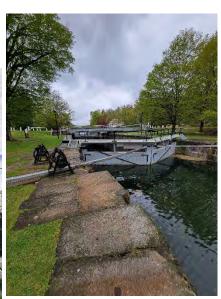


Complimentary Experiences

Despite the size of Chaffey's Lock, there are many things that trail users can take advantage of and extend their stay. There is a beach for swimming and those that enjoy more active water activities can rent kayak or paddle boards or go fishing. Tourists can take a historic walking tour of Chaffey's Lock, visit the Lockmasters Museum, tour a historic cemetery or simply take the day to enjoy the area.







Bicycle Storage

There is currently no bicycle storage in the village, however there is bicycle rack at the key access point into the village. Installation of bicycle racks strategically placed throughout town would be beneficial, and there is ample space to install bicycle racks or a secure bicycle storage system at the Opinicon.

Washrooms

There is a public washroom located at the Lockmaster's House Museum. There may be washrooms available at the community centre- this could be a partnership developed between the Heritage Society (who manages the centre) and the Cataraqui Trail. This could be a fundraising opportunity for both organizations.

Strengths & Weaknesses

Strengths

- The Locks and the Locksmaster's House Museum
- Beautiful setting where Indian Lake meets Opinicon Lake
- Great location for outdoor enthusiasts
- Nicely developed trail entry point with a bicycle rack (but does need work on access trail)

Weaknesses

- Does not have the capacity to accommodate a lot of people. With the Opinicon no longer offering overnight accommodation, there is very little to offer. That said Chaffey's Lock would be a highly desirable destination for trail users
- The access trail to Chaffey's Lock has not been developed, however, it should be clearly delineated for the ease of access for the users.
- Limited services and amenities are available; however, this is a location for people to explore the outdoors and learn about the history of the area
- Wayfinding signage within the village

Investment Analysis

This investment analysis is not only the investment required to upgrade services and amenities, but also investments of time for staff or businesses in these communities to create exceptional experiences for the trail users and build support within the business sector.

Ontario By Bike/Transportation Options has been collecting data over the past number of years to compile an annual study that documents cyclists' riding habits and trip preferences, as well as illustrating that cycle tourism is growing in Ontario and is having a large impact on the tourism economy in the province.

Recreation cycling continues to be the most popular type of cycling; however, it is closely followed by cycle touring and events. The two types of cycling styles preferred by cyclists is road cycling and off-road cycling and there is a growing trend towards increased riding distances ranging from 46km to 99km.

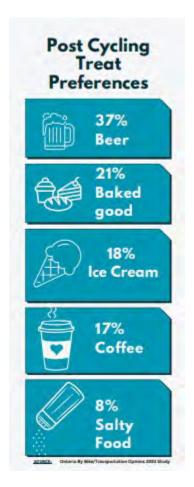
- 58% of cyclists in Ontario did one overnight trip
- 68% did a three or more day trip
- There are over 1689 businesses certified as bicycle friendly by Ontario by Bike
- 47% of cyclists visited one or more of these businesses with accommodation and food and beverage are where cyclists spend the most.
- The age of cyclists is decreasing with more riders under the age of 44
- When trip planning, most stated that when trip planning, they get recommendations from trusted sources including family and friends, followed by websites and resources published by Ontario By Bike

Impact on Businesses

- Food & Beverage: 55% of cyclists spent over \$26 and 23% spent over \$50 in 2021
- Attractions, Entertainment and Other Activities: 30% spent over \$26
 in 2021
- Retail Shopping: 27% of cyclists spent over \$26 in 2021
- Accommodations: 32% of cyclists spent over \$150/night in 2023



Cyclists have increased their spending in all areas since 2018.



In order to ensure that The Loop meets the expectations of these cyclists, not only will there be the need to make investments on the trail, but they will also need to make investments within their communities.

The following investment analysis provides recommendations specific to the entire loop product, two primary Trail Town Hub communities and two secondary Trail Town Hub communities. The smaller trail towns along the route are addressed in this section as well.

Investment Opportunities for the Entire Loop

1) Luggage Transportation

There are a number of ways that this could be developed.

- New Business Opportunity
 - An individual could create a business shuttling the luggage of the trail users from accommodation to accommodation.
- Accommodation to Accommodation Transport

This was a concept that was used on the Bruce Trail, were accommodations along the route created a partnership where they would work together to shuttle luggage from accommodation to accommodation and each year 1 accommodation takes responsibility to book the transport and they each accommodation would be responsible for transporting the luggage.

2) Business Engagement Program

Although each trail/county/town will likely be developing their own business engagement signage program, a similar approach to facilitating relationship building can be developed. Consistent messaging about The Loop and the opportunities for businesses should be consistent throughout the network. A tool kit for business engagement

3) Beautification Program

Developing a beautification program for the entire loop will not only create an aesthetically pleasing community but also create a more cohesive experience throughout The Loop. Some potential ideas:

- Themed light post banners
- Consistent colour theme for planters at businesses that support The Loop.
- Themed public art (i.e. railway theme)

4) Accommodation Investment Attraction Program

Major Gap - Smiths Falls to Clarendon Station (Cataraqui Trail and Frontenac K&P)

There is a severe shortage of accommodations between Clarendon Station and Smiths Falls that needs to be addressed in order to truly make this product "market ready". As it currently stands, the number of trail users will be limited due to the lack of fixed roof accommodation, however, should trail users be willing to camp or stay in alternative accommodation options there would not be as much of an issue. According to the Transportation Options 2023 Ontario Cycle Tourism & Cycling Activity Report only 18% of cyclists prefer camping while 45% of cyclists prefer staying at hotels/motels/luxury accommodations either often or very often.

There will be the need for significant investment of both time and finances.

- Engaging potential investors
- Changes to by-laws
- Meet with community centres, churches, etc. to discuss the possibility of using their facilities in order for groups of trail users to book and stay overnight (this may require the town/counties to purchase cots, etc. for use by the trail users).

5) Trail Town Program

There are smaller communities along the trail that stand to benefit from the trail economy, however, there are some general investments that will need to be made in order to create a strong sense of place within them.

1) Conduct an inventory of empty storefronts

These could be potential opportunities for new businesses. Understanding what potential there is for further businesses investment.

2) Wayfinding Signage

Some of the communities along the trail could potentially be missed if the trail user is not made aware of them. Installing wayfinding signage directing people into town will be critical.

3) Bicycle Racks

While secure storage is not critically important, however, bicycle racks in visible locations throughout the downtown core and key access points will be important.

4) Business Diversification

In order to fill in any gaps in services and amenities partnership members should hold discussions with existing businesses to potentially diversify their offerings in order to better meet the needs of the trail users. This could include accommodations setting up a bicycle repair

shed on their property, or restaurants offering packed meals that trail users can easily take with them on the trail.

5) Business Networking Events

In order to create the opportunities above, it would be beneficial to create Trail Town business networking events where businesses can network and explore various partnership opportunities.

Conclusion

Throughout the life-cycle of The Loop project, there may be other investment opportunities, however, focusing on the opportunities noted above is key to meeting the goal of being fully market-ready by 2030.

Recommended Action Plan

Cataraqui Conservation Authority/Township of Rideau Lakes – The Cataraqui Trail

The focus of the **Cataraqui Conservation Authority** should be on the development of a new management model and having a full trail inspection with costing in order to better understand the long-term needs and costs of the trail. This will allow the Conservation Authority to prioritize the work that is necessary to ensure a safe and secure plan. Based on the discussion at the November 13th workshop, it appears that there is an understanding of the cost for the refurbishment of the bridges and culverts, therefore this may not require an outside consultant if these costs are already known. Until a full costing is completed (including annual maintenance costs) engagement with potential trail managers should not happen. However, exploring different management models could happen in parallel with the development of a trail enhancement plan.

<u>Trail Inspection</u> →

• Trail Enhancement Plan

Maintenance Plan

Trail Management Model

An exploration of other long-distance management models is recommended. Some examples include:

- Iron Horse Trail
- P'tit Train Du Nord

- Veloroute de la Peninsule Acadienne
- Veloroute des Bleuets

Business Engagement Program

The **Township of Rideau Lakes** should focus on the development of a business engagement program. As with Renfrew and Lanark counties, using the example of the Frontenac K&P as a jumping off point will be helpful. Elements to consider:

- Trail signage
- On-line listing
- Collateral (i.e. hard copy maps)

Determine how the Township of Rideau Lakes will work with Ontario By Bike – Will a Business Engagement Program be a standalone program managed by the Township or will they assist in promoting the Ontario By Bike Program and focus on enhancing wayfinding signage within the communities?

Appendices

Appendix A - Sharbot Lake Trailhead Recommendation

Trailhead Location in Sharbot Lake

A destination trail assessment was recently completed by Terminus Consulting, to determine whether the concept of the Eastern Ontario Rail Trail Loop (EORTL) had merit as a tourism product for the region. The 360km Loop will consist of portions of the Frontenac K&P, Renfrew K&P, The Algonquin Trail, Ottawa Valley Recreational Trail and The Cataraqui Trail.

As part of the assessment process, existing and potential trailhead sites were assessed. This included assessing the options available in Sharbot Lake. Elements taken into consideration were the following:

- Parking area is conveniently located for easy access to the trail
- Parking area is adequately sized for peak visitation and unloading of ATVs and snowmobiles
- Parking area is attractive, well maintained, graded and kept clean with no litter
- Trailhead sign is located at the entrance of the trail or section of the trail
- Trail map is on display
- Essential information is provided at trailhead

The following assessments of the Sharbot Lake Beach site and the Boat Launch (old railway station) site were taken from the overall destination trail assessment for the EORTL.

Boat Launch

Factors impacting the placement of the Trailhead at the Boat Launch/Old Railway Station location:

- Provides a clear delineation between the K&P Frontenac and the Tay Havelock trails, and the trailhead can ensure that trail users know which trail to take.
- Provides adequate space for snowmobiles and ATVs to be offloaded.
- Provides adequate space for trailers and trucks to be parked while users are out on the trail.
- Does not have direct access to washroom facilities, however, signage can be placed to direct them to the public washrooms located at the beach.

Sharbot Lake Beach

Factors impacting the placement of the Trailhead at the Beach location:

- Provides access to washrooms, picnic tables and shelters.
- The primary function of this site is a beach and playground, those coming to use it will not be pleased if they are unable to park in the area if there are trucks and trailers parked there.
- There is inadequate parking space available in the area for trailers and trucks, this will likely
 result in these vehicles parking in the Health Clinic parking lot, the Belong restaurant and along
 the road.

• Off-loading ATVs and snowmobiles near the beach and businesses could be disruptive and potentially dangerous with children running around.

Recommendation

Based on the factors noted above from the assessment, in particular the need for adequate space for snowmobiles and ATVs to be unloaded and the vehicles parked, it is recommended that the optimal location for the placement of the new trailhead for the Frontenac K&P in Sharbot Lake is at the boat launch (former railway station) where the K&P and the Tay-Havelock intersect.

The bicycle repair stand, located by the Belong restaurant can be relocated to the trailhead, and it can also have picnic tables and shelters and benches added on the site of the former railway station. Boaters, those using the railway park along with the trail users can benefit from these amenities. Dedicated bike stands and secure bike lockers should also be added, this will encourage cyclists to get off the trail and go into town Directional signage can be placed on site to direct trail users to businesses in town, and direct people to the washroom and the tourist information centre located at the beach.

A primary focus in the development of the Eastern Ontario Rail Trail Loop will be the railway history of the region. A trailhead located at the original site of the railway station and next to the railway park creates a tremendous opportunity for placemaking and can become a feature for the town and the overall trail experience. This makes use of an otherwise underutilized property and can help to enhance the overall aesthetic of the town.



Ideal location for the trailhead

Respectfully submitted,

Jane McCulloch, Principal Terminus Consulting

Appendix B - Partnerships and Business Diversification Opportunities

Partnership Opportunities

Partnerships are important to develop, particularly in smaller regions. Oftentimes communities will look at what they DON'T have rather than what they DO have. This means that communities will often sell themselves short before they ever get started because they may not have a full compliment of services and amenities to offer. This does not need to be a deficiency, rather think about how the different businesses and services within the region could partner together to fill in the gaps in the offerings. This may require some thinking outside of the box, but once you start considering your assets you may be surprised to find out what unique experiences you can create. Keep these things in mind when you are thinking about potential opportunities:

- Theming and Experiences: Identify themes that can be carried throughout the entire trail experience and region
- Think beyond the Trail: NOT everything has to be "trail based"
- Community Partnerships to engage residents: Residents are your best ambassadors
- Connecting Attractions, Cultivating Assets (non-traditional): Farm tours, gastro-tours, local festivals
- Casual/Experience-based: Lobster dinners, kitchen parties, etc

You may be wondering where to start when it comes to creating unique partnerships- here are some ideas to get started!

Think of these as "recipes" to assist you in developing your partnership opportunities. There really is no wrong way to develop your partnership scenarios however have a good mix of experiences to make it well balanced.

Within a municipality:

- Local Restaurant
- Local Accommodation
- Local Artisan
- = Unique partnership that could keep people in the region for an extra day

Within the region:

- Local Restaurant
- Experiential business outside of the town
- Local shuttle driver
- = Unique partnership that allows businesses not directly on the trail to benefit from the trail

Here are some other potential partnership opportunities to consider:

- Food and beverage are a motivating factor for many tourists. Partnering with food producers and local restauranteurs, a seasonal offering can be provided for residents and tourists alike that feature local products and can be eaten at the restaurant or taken as a picnic lunch. One restaurant in each community could be engaged to do this and work together to create unique menu options- this would be a great community building opportunity and unique to the region.
- The Breweries in the region could develop a "themed beer" for the Trail. This has been done in various regions: Saltbox Brewing Company in Mahone Bay (NS) has a beer named "Dynamite Trail Ale" (Dynamite Trail is part of the larger Rum Runner Destination Trail), Port Rexton Brewing in the Bonavista Peninsula (NL) has a beer called the "Skerwink Haze" (the Skerwink Trail is a hiking trail in the Bonavista Peninsula) and Brasseux D'La Cote in Tracadie (NB) has created the "Velorousse" based on the Veloroute de la Peninsule acadienne.
- Accommodations along the bicycle route can partner to shuttle luggage from
 accommodation to accommodation so that the bicycle tourists do not need to make
 arrangements to have their luggage transported along the routes. This allows users to
 enjoy the linear trail experience and will provide greater opportunities for people to see
 more of the region.
 - Accommodations will work together to coordinate the transportation of the luggage amongst themselves. Ideally one accommodation would take the lead in coordinating (i.e. central contact number) for one year and then another would take on the role.
- Accommodations could provide bagged lunches to their guests for them to take on their journey or they can partner with a local eating establishment to provide bag lunches for their guest to take on their bicycle trip. These would be available upon check-out in the morning at the front desk.
- Accommodations could partner with bicycle rental locations to arrange to have bicycles dropped off (and picked up) if their guests are renting their bikes for their trip.
- Bicycle rental locations along a trail route could partner with each other and allow bikes rented at another location to be dropped off for a tune-up or repair at a discounted rate should something happen along the route.

Business Diversification

Often there are small things that existing businesses can do in order to make their businesses more appealing for the trail tourist. It doesn't take much for a person to feel special and welcome. Think about those hotels that leave a chocolate on the pillow or the restaurant the provides free refills. Going that extra mile means a lot and makes the trip that much more memorable. It is however important to understand the consumer- reviewing the profiles of the bicycle and ecotourist and doing a bit more research on your own will be a good way to ensure that you changes will have an impact. There are also larger diversifications that can be made, but they will likely cost additional funds. These funds may well be worth it if the business can see a return on its investment, but it may be a project that happens once the trail is further established.

Here are some potential business diversification ideas:

- An existing Inn or B & B could make their establishment more desirable for the cyclist by adding a bicycle storage locker with a cleaning & repair station. They could also provide a high carb bagged lunch that guests could order the day before & it would be ready at breakfast for them to take for the day.
- Restaurants could offer special meals on the menus for people who are travelling longdistances. Perhaps some high carb options or "gourmet picnic lunches" to take on their hike or bike ride.
- Walking sticks and trail mix could be available in hotels rooms for people who may not be cycling but might be interested in going out for a walk on the trail.
- Tie into local festivals- there could be a unique opportunity to connect community trails to the festivals and create an "on-trail" component.

^{**} It is worth noting that K & P Brewing located in Sharbot Lake has already jumped on the opportunity and named the brewery after the railway.

Appendix C - Leaning into the Railway theme

THEME

The trail has incorporated their rail history into their theme





The Pinellas Trail in Dunedin, Florida has embraced their railway heritage and have incorporated the theme into their bike racks and roadway crossing in trail towns.

Appendix D - Trail Corridor Options for the Cataraqui Trail

When complete The Shore-Line Trail will be a 150 km greenway that hugs the coast of New Brunswick from Alma to Cap-Acadie. When the railway was abandoned, portions of the trail were reclaimed and there are now significant gaps along the route. Rather than building these news sections to the same standard as a rail-trail, they are building a single-track trail that will be accessible for cyclists and walkers/hikers. This could be an option for the Cataraqui Trail, in so much as some of the sections that require significant work can be narrowed and developed as a single track (allowing clearance for groomers) and focus on developing the rail trail standards in more populated areas or where the current trail is in relatively decent condition.

Trail Corridor Types

Former rail lines 2.5 to 3 meters



Machine built, Single Track 1.5-2 meters



Appendix E - Frontenac Business Trail Sign Program



with the Business Trail Sign Program.





Business signs on the K&P Trail and the Cataraqui Trail in Frontenac County. Frontenac County is adding wayfinding signs to the trail to help trail users connect with local businesses and villages.

The program is a pay-to-play on a cost recovery basis to ensure the expenses for materials and installation are paid through the program.

Signs are for a 3-year placement.

Directional arrows are \$150 and wayfinding signs are \$50 for each location.

To add your business to one or more sign, email Economic Development, ecdev@frontenaccounty.ca before April 19, 2024.

Appendix F - Hybrid Cyclists: Needs & Wants for a Trail Experience

Hybrid cyclists blend **comfort and versatility**, often seeking **multi-day recreational experiences** with moderate challenge and ample support. They represent a **high-yield demographic** and are ideal for trail tourism development.

Surface & Condition - NEED

- Smooth, consistent surface (stone dust or pavement preferred)
- Well-maintained trails with no large potholes, ruts, or soft sand
- Limited steep gradients; moderate elevation changes are acceptable

Wayfinding & Signage - NEED

- Clear, consistent signage at trailheads and junctions
- Directional signage at trail splits and transitions between trail segments
- Information about distances, destinations, hazards, and rules

Amenities & Services - NEED

- Frequent rest stops (benches, shelters, water stations)
- Accessible washrooms
- **Bike repair stations** and/or nearby repair shops
- Shaded areas and scenic lookouts
- Availability of accommodations (hotels, B&Bs, campgrounds) at reasonable intervals (every ~40–60 km)

Safety & Security – NEED

- Cell phone coverage or signage noting no-service areas
- Safe and secure parking or bike storage
- Trail patrols or contact information for assistance
- Trail access points with visible maps and emergency plans

Food & Refreshment - WANT

- Access to cafes, pubs, and grocery stores along or near the trail
- Picnic areas and food kiosks during peak season
- Opportunities to sample local food or beverages

Cultural & Recreational Experiences – WANT

- Off-trail detours to local attractions (museums, heritage sites, artisan markets)
- Interpretive signage about history, culture, and nature (railway, biosphere, local lore)
- Thematic elements (e.g., railway heritage installations, public art)

Trail Community & Identity – WANT

- Feeling of being part of a welcoming trail community
- Social or group ride options
- Opportunities to engage with locals or fellow riders

Trip Planning & Digital Tools – NEED/WANT

- A dedicated website or app with:
 - o Trail conditions
 - Route planning tools
 - Accommodation and amenity listings
 - o Offline map access for areas without cell service
- Option for GPS routing or downloadable trail maps